



Police Department Conference Room, 201 Central Valley Hwy • Shafter, CA 93263

**AGENDA
SPECIAL MEETING
SHAFTER CITY COUNCIL
THURSDAY, JUNE 11, 2020**

CORONAVIRUS DISEASE (COVID-19) ADVISORY

To protect our constituents, City officials and City staff, the City requests all members of the public to follow the California Department of Health Services' guidance and the County of Kern Public Health Officer Order for the Control of COVID-19 restricting group events and gatherings and maintaining social distancing. Additional information regarding COVID-19 is available on the City's website at www.shafter.com.

Consistent with Executive Order N-29-20, in-person participation by the public will not be permitted and no physical location from which the public may observe the meeting will be available. **Remote public participation is allowed in the following ways, please see attached supplement for instructions.**

TELECONFERENCE NOTICE

Pursuant to Executive Order N-29-20 Issued by Governor Gavin Newsom on March 17, 2020 and, to the extent applicable, Government Code Section 54953(b), the June 11, 2020 City Council Meeting may include teleconference participation by the City Council Members and City staff. Consistent with Executive Order N-29-20, teleconference locations utilized by City Council Members shall not be accessible to the public and are not subject to special posting requirements.

CALL TO ORDER: 4:30 p.m.

ROLL CALL: Mayor Alvarado
Mayor Pro Tem Lopez
Council Member Garcia
Council Member Givens
Council Member Prout

PLEDGE OF ALLEGIANCE: Mayor Pro Tem Lopez

INVOCATION: Council Member Givens

APPROVAL OF AGENDA:

PUBLIC COMMENT:

This portion of the meeting is reserved for persons wanting to address the Council only on matters listed on this agenda. Speakers are limited to five minutes unless additional time is needed for translation. Please state your name and address for the record before making your presentation.

MANAGEMENT REPORT:

PRELIMINARY BUDGET REVIEW FISCAL YEAR 2020-2021: Discussion to review the Preliminary Budget for Fiscal Year 2020-2021. No action requested. (City Manager Gonzalez)

1. Overview of Preliminary Budget FY 2020-2021
2. Overview of Proposed General Fund Operating Budget FY 2020-2021

ADJOURNMENT:

Should anyone challenge any proposed action which is the subject of a public hearing listed on this agenda, that person may be limited to raising those issues addressed at the public hearing described in this notice, or in written correspondence delivered to the City Council at or prior to this public hearing. Pursuant to the Americans with Disabilities Act, if you need special assistance to participate in a City Council Meeting, please contact the City Clerk at (661) 746-5000 prior to the meeting or time when special services are needed to allow City staff in making reasonable arrangements to provide you with access to the meeting. Any public record, relating to an open session agenda item, that is distributed within 24 hours prior to the meeting is available for public inspection in the City Clerk's Office at Shafter City Hall, 336 Pacific Ave., Shafter, CA 93263. This is to certify that this Agenda notice was posted at City Hall and the Police Dept. by 4:30 p.m., June 10, 2020. Yazmina Pallares, S/S, City Clerk



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**AGENDA SUPPLEMENT
SPECIAL MEETING
SHAFTER CITY COUNCIL
THURSDAY, JUNE 11, 2020**

**THE JUNE 11, 2020 MEETING WILL BE CONDUCTED PURSUANT TO THE
PROVISIONS OF THE GOVERNOR'S EXECUTIVE ORDER N-25-20**

In order to minimize the spread of the COVID 19 virus, please do the following:

1. You are strongly encouraged to observe the City Council meetings live via YouTube <https://www.youtube.com/user/CityofShafter/>
2. If you wish to make a comment on a specific agenda item or public comment, please submit your comment via email by **12:00 P.M. on Thursday, June 11, 2020** to the City Clerk at CityClerk@shafter.com
3. If you wish to make a written comment to the City Clerk, 336 Pacific Avenue, Shafter, CA 93263.
4. If you wish to make a comment during the live meeting, callers must first register with the City Clerk at 661-746-5012 before the meeting begins to receive instructions and the call-in number and code. Please call by 12:00pm on the day of the Council meeting to allow ample time for sign up. You will need to provide your name, phone number and the item number you wish to address.
5. All public comments are provided to the City Council and applicable Staff, for review and consideration by the Board prior to taking action on any matters listed on the agenda and are incorporated into the official record of the Council meeting.

The City of Shafter thanks you in advance for taking all precautions to prevent spreading the COVID 19 virus.



Police Department Conference Room, 201 Central Valley Hwy • Shafter, CA 93263

**NOTICE OF
SPECIAL MEETING OF THE SHAFTER CITY COUNCIL**

NOTICE IS HEREBY GIVEN that a special meeting of the City Council of the City of Shafter will be held on Thursday, June 11, 2020. The meeting will convene at 4:30 p.m., via teleconference. Said special meeting shall be for the following purpose:

MANAGEMENT REPORT:

PRELIMINARY BUDGET REVIEW FISCAL YEAR 2020-2021: Discussion to review the Preliminary Budget for Fiscal Year 2020-2021. No action requested. (City Manager Gonzalez)

1. Overview of Preliminary Budget FY 2020-2021
2. Overview of Proposed General Fund Operating Budget FY 2020-2021

Yazmina Pallares, City Clerk

Affidavit of Posting Special Meeting Notice

This is to certify that this Special Meeting Notice was posted at City Hall and the Police Department by 4:30 p.m., June 10, 2020. Further information regarding this Agenda Notice is available at City Hall, 336 Pacific Ave., Shafter, CA.

Yazmina Pallares, S/S, City Clerk

Dated: June 10, 2020



City of Shafter COUNCIL AGENDA REPORT

Meeting Date: June 11, 2020

FROM: Gabriel Gonzalez, City Manager
Prepared By: Bill Statler, Budget Advisor

SUBJECT: 2020-21 PRELIMINARY BUDGET OVERVIEW AND
GENERAL FUND REVIEW

RECOMMENDATION

Review and discuss the 2020-21 Preliminary Budget overview and General Fund review.

DISCUSSION

Overview

The purpose of this workshop is to provide an overview of the Preliminary Budget and a focused review of the General Fund. As discussed below, this report also provides an update to the Capital Improvement Plan (CIP) and proposed amendments to the 2019-20 budget to reflect the cost of leave cash-outs for the prior City Manager and Interim City Manager.

Background

The 2020-21 Preliminary Budget was distributed to the Council on June 2, 2020. The Council received a “preview” at that time of the Preliminary Budget’s organization and schedule in preparing for budget workshops on June 11 and 15. Following these two workshops, final review and budget adoption is scheduled for a special Council meeting on June 23 (with a follow-up meeting tentatively scheduled – if needed – on June 30).

General Fund Highlights

As discussed in the Budget Message, given the uncertainties ahead, the Preliminary Budget takes a cautious approach in projecting revenues while maintaining essential service levels. Consistent with the budget preparation principles approved by the Council, the following summarizes revenues, expenditures and changes in fund balance for:

- Actual results for 2018-19
- Current budget for 2019-20
- Projections for 2019-20
- Proposed budget for 2020-21

2020-21 Preliminary Budget Overview and General Fund Review

Summary of Revenues, Expenditures and Changes in Fund Balance

General Fund Summary				
	2018-19	2019-20		2020-21
	Actual	Budgeted	Projected	Proposed
Revenues	31,606,933	34,061,664	31,339,696	27,736,233
Expenditures				
Operating	14,740,267	18,154,462	15,755,187	16,239,736
Revenue Sharing Pass-Through	8,898,419	8,452,473	8,075,088	7,469,472
Capital Improvement Plan Projects	9,393,184	12,194,319	8,369,970	50,000
Total Expenditures	33,031,870	38,801,254	32,200,245	23,759,208
Other Sources (Uses)				
Transfers In	152,334	179,319	-	-
Transfers Out	(2,460,833)	(3,577,684)	(3,577,684)	-
Sources Over (Under) Uses	(3,733,436)	(8,137,955)	(4,438,233)	3,977,025
Fund Balance, Beginning of Year	55,164,302	51,430,866	51,430,866	46,992,633
Fund Balance, End of Year	\$51,430,866	\$43,292,911	\$46,992,633	\$50,969,658

As reflected in the fund balance designations below, the unassigned fund balance at the end of 2020-21 is projected to be 71% of operating and revenue sharing pass-through expenditures, compared with the policy minimum target of 50%.

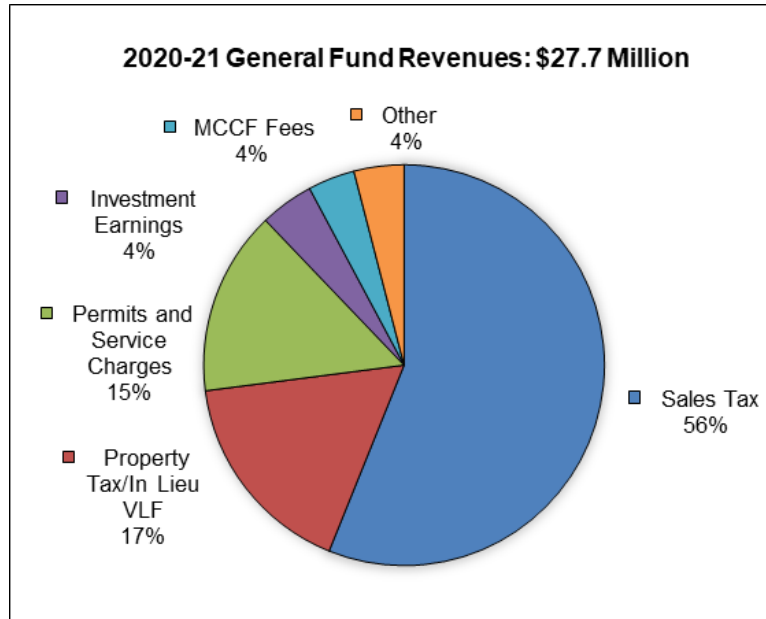
General Fund Balance Designations				
	2018-19	2019-20		2020-21
	Actual	Budgeted	Projected	Proposed
Unspendable	1,356,170	1,356,170	1,356,170	1,356,170
Assigned				
Corrections Funds Negative Balance			497,904	2,131,026
Other Funds Negative Balance	1,947,727	2,176,886	1,986,466	2,267,536
RDA Bond Proceeds	1,493,706	-	-	-
TCP Settlement: Wtr Trtmnt Plant Imprv	1,616,600	2,433,942	-	-
Loss Contingency: CDTFA Petition	9,957,529	11,586,330	14,843,931	16,472,372
Available for Loans to Other Funds	4,000,000	4,000,000	4,000,000	4,000,000
Strategic Plan CIP Projects	13,250,000	13,250,000	7,832,869	7,832,869
Unassigned	17,809,134	8,489,583	16,475,293	16,909,685
Total	\$51,430,866	\$43,292,911	\$46,992,633	\$50,969,658
Percent Target Fund Balance *	75%	32%	69%	71%

* Ratio of unassigned fund balance to operating and revenue sharing pass-through expenditures

General Fund Revenues

As reflected below, the General Fund's "Top Two" revenues – sales tax and property tax/VLF in lieu (which are both based on assessed value) – account for about 75% of total revenues, with the "Top Five" accounting for 95%:

2020-21 Preliminary Budget Overview and General Fund Review



The following summarizes key General Fund revenues.

General Fund Revenues				
	2018-19 Actual	2019-20		2020-21
		Budgeted	Projected	Proposed
Sales Tax	18,692,355	17,313,750	16,823,100	15,561,400
Property Tax/Property Tax in Lieu of VLF	4,011,045	4,168,022	4,452,330	4,673,802
Investment Earnings	2,202,516	1,208,511	1,200,000	1,200,000
MCCF Fees	1,820,400	1,400,181	1,401,181	1,050,136
Permits and Service Charges				
Indirect Cost Reim from Other Funds	1,678,300	1,554,440	1,554,402	2,408,265
Building	1,100,000	900,000	952,100	827,000
Engineering	300,000	320,000	396,000	292,500
Planning	260,000	306,000	313,050	225,000
Other Permit and Service Charges	423,200	401,739	410,264	379,325
Franchise Fees	602,681	561,350	602,681	614,735
Sale of Property	4,300	5,114,000	2,322,860	10,000
Other Revenue	512,136	813,671	911,728	494,070
Total Revenues	\$31,606,933	\$34,061,664	\$31,339,696	\$27,736,233

As previously discussed with the Council, the most notable change from past trends is sales tax, which reflects a conservative decrease of 10% in 2019-20 from 2018-19 actual results and a 7.5% decrease in 2020-21. This results in projected revenues of \$15.5 million in 2020-21 compared with actual results of \$18.6 million in 2018-19.

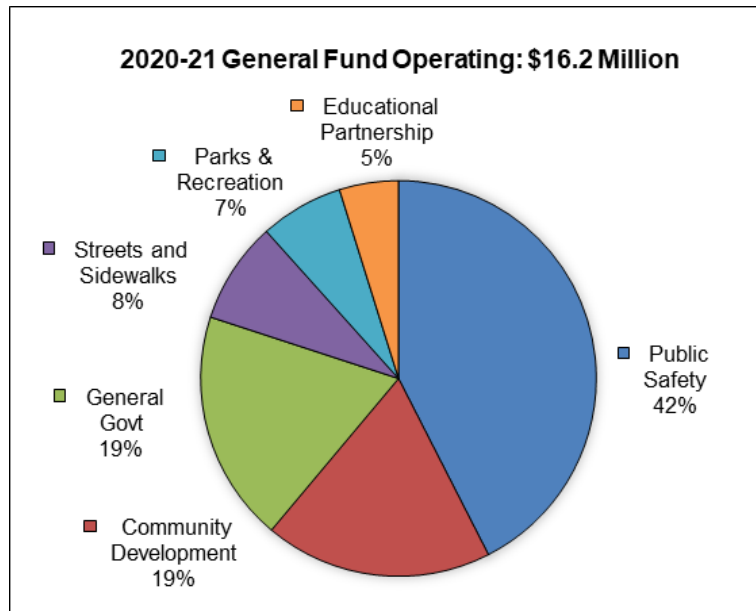
Moreover, before the Covid-19 public health crisis and resulting economic downturn, the City's sales tax advisor (Avenu Insights) projected that the City's sales tax revenues would grow by 3% in 2019-20 and 4% in 2020-21. This would have resulted in sales tax revenues of \$19.9 million

2020-21 Preliminary Budget Overview and General Fund Review

in 2020-21, compared with the Preliminary Budget projection of \$15.6 million – a \$4.3 million swing.

General Fund Operating Expenditures

As reflected below, Public Safety (police protection and animal regulation) is the largest General Fund operating cost category in the Preliminary Budget, accounting for over 40% of total expenditures.



General Government: Council, City Manager, City Attorney, City Clerk, Human Resources, Financial Services

Community Development: Planning, Engineering, Economic Development, Building, Code Enforcement

As reflected in the following summary of operating department expenditures by division, proposed expenditures for 2020-21 are significantly lower than the 2019-20 Budget (by 11%). This reflects the due diligence of the departments in holding the line on costs, while preserving essential services. As discussed below, it also reflects “chilling” eight vacant regular, full-time positions.

2020-21 Preliminary Budget Overview and General Fund Review

Department Operating Expenditures				
	2018-19 Actual	2019-20		2020-21 Proposed
		Budgeted	Projected	
Council	101,616	132,821	93,697	120,506
City Manager	400,343	604,438	687,380	589,215
Educational Partnership	796,330	875,556	748,693	784,156
City Clerk	322,715	200,920	196,269	247,429
Economic Development	449,670	546,108	564,098	524,188
City Attorney	905,632	878,631	565,700	660,000
Human Resources	379,048	417,822	375,372	394,117
Financial Services	1,005,465	1,235,422	1,146,937	1,060,499
Planning	440,062	655,472	486,137	496,056
Police Protection	5,508,503	7,107,455	6,282,393	6,382,370
Animal Control	516,981	495,499	501,705	518,024
Engineering	843,836	984,698	937,413	975,350
Building Inspection	906,842	949,482	873,770	870,174
Parks & Trees Maintenance	829,802	1,104,339	884,386	865,940
Community Pool Maintenance	31,257	85,835	65,100	132,100
Recreation/Vets Hall	88,682	99,516	71,410	108,778
Streets and Sidewalks	1,213,484	1,626,568	1,169,404	1,353,070
Code Enforcement	-	153,884	105,320	157,763
Total Operating Expenditures	\$14,740,267	\$18,154,462	\$15,755,187	\$16,239,736

Chilling Vacant Positions. As the Council will recall, one of the “short term” budget actions presented on April 28 as part of the “Strategic Budget Direction” report was “chilling” all vacant regular, full-time positions, with the possibility that that this “short-term” action might carry-over into 2020-21. There are currently eleven vacant regular, full-time General Fund positions (and one vacant position in the Community Correctional Facilities Fund).

Regular Staff Vacancies

Position Title	Department	Vacancies
General Fund		
Administrative Services Director (1)	Administrative Services	1.0
Account Clerk	Administrative Services	1.0
Community Service Analyst	Planning	1.0
Laborer I	Public Works	1.0
Maintenance Worker	Public Works	1.0
Streets Foreman	Public Works	1.0
Police Lieutenant	Police	1.0
Police Officer (2)	Police	4.0
Total General Fund		11.0
Community Corrections Facility (CCF)		
Corrections Officer	CCF	1.0
TOTAL		12.0

2020-21 Preliminary Budget Overview and General Fund Review

Of these, the City Manager recommends filling three at this time: Administrative Services Director and two Police Officer positions. The other eight positions will remain authorized but unbudgeted. The estimated savings in 2020-21 from “chilling” these eight positions are \$850,000.

Revenue Sharing Pass-Throughs

The City has several agreements with large retailers to share up to 80% of their sales revenues. While sales tax revenues are the “metric” for determining the amount to be shared, the agreements call for the General Fund to be the source of the pass-throughs. For this reason, the pass-throughs are accounted for as expenditures rather than as reductions in sales tax revenues.

These pass-throughs have historically accounted for about 48% of sales tax revenues. Accordingly, with sales tax revenue reductions, pass-through expenditures are also reduced.

Capital Improvement Plan (CIP) Projects

As noted in the Budget Message, the General Fund CIP for 2020-21 is very lean, reflecting both the financial uncertainties facing us as well as a significant backlog of currently approved projects: this pause will allow us to better match the workload with our project management capacity.

While projects in progress during 2019-20 will continue to go forward with existing funding, only one General Fund project is proposed for 2020-21: \$50,000 for study and design of “Phase 2” Corporation Yard improvement in completing this project and moving vehicle maintenance shops to the new site. Once this preliminary work is complete and construction estimates have been prepared, it is likely that construction funding will be considered at the Mid-Year Budget Review, when we should have a better picture of our fiscal situation.

Projects approved for funding in 2019-20 that have not moved forward remain in the CIP but are typically scheduled for Year 2 (2021-22). Again, depending on the City’s financial outlook and project management capacity, this scheduling may be reconsidered at the Mid-Year Budget Review.

2020-21 Preliminary Budget Overview and General Fund Review

CIP Projects				
	2018-19	2019-20		2020-21
	Actual	Budgeted	Projected	Proposed
Alliance Site Development	955,279	789,177	789,177	-
Land Improvements: Lerdo Hwy/Zerker Rd	-	100,000	-	-
Land Acquisition	1,023,065	3,250,000	3,250,000	-
City Hall Replacement	-	549,350	-	-
General Plan Update	122,638	-	-	-
Corporation Yard Relocation	4,616,482	383,519	383,519	50,000
ADA Access Improvements	-	250,000	250,000	-
Aquatics Center	10,000	2,000,000	-	-
Walker/Mannel Park	-	750,000	-	-
CDBG Community Pool: Gen Fund Share	-	67,000	67,000	-
Veteran's Park Memorial	20,087	-	-	-
Kirschenmann Park Improvements	7,682	17,318	17,318	-
Shafter Job Center Access Improvements	2,146,873	2,416,873	2,416,873	-
ERP Replacement	411,996	1,065,883	1,065,883	-
Citywide Camera System	278	105,200	105,200	-
Police Substation	-	200,000	25,000	-
Police Parking Expansion	-	250,000	-	-
Other Projects	78,804	-	-	-
Total	\$9,393,184	\$12,194,319	\$8,369,970	\$50,000

Note: In some cases, the 2019-20 projection reflects costs to complete the project, not all of which may be expended on a cash flow basis in 2019-20. However, in accordance with City policy, any unexpended balance for these projects will be carried over into 2020-21.

Updated CIP Project Information

The proposed CIP is presented on pages 162 to 168 of the Preliminary Budget. While this is intended to be a five-year CIP, Years 2 to 5 of the CIP (2021-22 to 2024-25) were inadvertently left out of the document. Attached is an update that provides the full five-year CIP.

2019-20 Budget Amendments

\$83,000 is requested in funding “one -time” City Manager Office costs to reflect the cost of leave cash-outs for the prior City Manager and Interim City Manager. As reflected above, the proposed budget for 2020-21 is less than the current budget for 2019-20.

NEXT STEPS

The following summarizes the budget calendar for the Council’s consideration of the 2020-21 Preliminary Budget. (Note that all dates are special Council budget study sessions except for June 2.)

2020-21 Preliminary Budget Overview and General Fund Review

Date	Purpose
April 16	Strategic Planning Workshop
April 28	Strategic Budget Direction
May 12	Budget and Fiscal Policies; 2019-20 General Fund Budget Review
June 1	Preliminary Budget Issuance
June 2	Preliminary Budget Preview: Organization and Schedule
June 11	Preliminary Budget: Overview and General Fund
June 15	Preliminary Budget: Special and Enterprise Funds
June 23	Council Final Review and Budget Adoption
June 30	Continued Budget Review (if needed)

As reflected above, the next steps are Council review of the special and enterprise funds on June 15, with final review and adoption planned at a special meeting on June 23. However, if needed, June 30 has been tentatively scheduled for continued review and adoption.

ATTACHMENT

CIP Update: Years 2 to 5

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
General Governmental Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2017-2018 Actual	2018-2019 Actual	2019-2020 Budgeted	2019-2020 10 Mo Actual	2019-2020 Projection
Funding Source: General Fund								
1008	0009	General Plan Update	Housing, Circulation & Land Use	16,549	122,638	-		-
1004	0440	Developer Agreements	Allocate Funds Based On Developer Agreements	8,070,670	8,898,419	8,452,473		8,075,088
1016	GE00001	City Hall Replacement	Initial planning phase for a City Hall replacement	650	-	549,350	-	-
N/A	0106	Purchase of Land	Land acquisition	196,837	1,023,065	3,250,000		3,250,000
1017	0140	Fiber Phase III	Municipal fiber network expansion	-		-		-
1018	PF00001	ADA Improvements	ADA improvements to facilities and other per DAC Plan	-		250,000	25,570	250,000
1019	IT00001	Camera System	City-wide unified camera system	48,721	278	105,200	17,474	105,200
1020	0038	Brookside Improvements	Exterior improvements to Brookside building and parking lot	-		-	-	-
1022	ED00002	Zerker/Lerdo Improvements	Cleanup lot on the S/W Corner of Lerdo & Zerker	-		100,000	-	-
1023	GE00002	Corporation Yard	Relocate the City Corporation Yard: Phase 1	13,048	4,616,481	383,519	246,394	383,519
		Corporation Yard	Relocate vehicle maintenance shops: Phase 1 (Study and Design)					
1024	PD00001	Police Substation	Construct a new police substation off of 7th Standard	-		200,000	-	25,000
1025	0043	Fiber CO/EOC	Construct Fiber Central Office and Emergency Operations Center	-		-	-	-
1026	0044	Fiber to Veterans Park	Extend fiber from Golden Oak Elementary through Rodriguez Park to Veterans Park	377,483		-	-	-
1030	GE00003	ERP	Replace the City's ERP software	-	411,996	1,065,883	601,654	1,065,883
1032	0022	City Hall Addition	City Hall office addition	-		-		-
1033	ED00001	Alliance Site	Development of site for Alliance project and lease.	686,233	955,279	789,177	16,557	789,177
1035	0023	Bus Barn Acquisition	Acquire bus barn property from Richland School District for Police Department parking expansion.	-		250,000		
		CDBG Pool	General Fund Share			67,000		67,000
2009	PF00002	Shafter Pool	Shafter Aquatic Center reconstruction	-	10,000	2,000,000	-	-
				9,410,191	16,038,156	17,462,601	907,650	14,010,867
Funding Source: Rail Operations Fund								
1021	0039	Rail Cross Dock Facility	Loading dock and facility improvements at City rail facility	-	-	-	-	-
				-	-	-	-	-
Funding Source: Grants								
1015	0035	Transit Charging Facility	4 bay Electric Vehicle Charging Station.	-	-	-	-	-
		CDBG Pool	Community pool improvements			83,000		
1007	ST00002	7th Std Widening to I-5 Environ. Work.	Environmental Review for 7th Std. Road from Santa Fe Way to I-5	-		590,000	472	
				-	-	673,000	472	-
				9,410,191	16,038,156	18,135,601	908,122	14,010,867

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
General Governmental Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2020-2021 Budget	2021-2022 Estimated	2022-2023 Estimated	2023-2024 Estimated	2024-2025 Estimated
Funding Source: General Fund								
1008	0009	General Plan Update	Housing, Circulation & Land Use		-	-	-	-
1004	0440	Developer Agreements	Allocate Funds Based On Developer Agreements	7,469,472	-	-	-	-
1016	GE00001	City Hall Replacement	Initial planning phase for a City Hall replacement	-	99,350	450,000	1,000,000	-
N/A	0106	Purchase of Land	Land acquisition	-	-	-	-	-
1017	0140	Fiber Phase III	Municipal fiber network expansion	-	-	-	-	-
1018	PF00001	ADA Improvements	ADA improvements to facilities and other per DAC Plan	-	50,000	50,000	50,000	50,000
1019	IT00001	Camera System	City-wide unified camera system	-	750,000	-	-	-
1020	0038	Brookside Improvements	Exterior improvements to Brookside building and parking lot	-	-	-	-	-
1022	ED00002	Zerker/Lerdo Improvements	Cleanup lot on the S/W Corner of Lerdo & Zerker	-	100,000	-	-	-
1023	GE00002	Corporation Yard	Relocate the City Corporation Yard: Phase 1		-	-	-	-
		Corporation Yard	Relocate vehicle maintenance shops: Phase 1 (Study and Design)	50,000				
1024	PD00001	Police Substation	Construct a new police substation off of 7th Standard		175,000	800,000	-	-
1025	0043	Fiber CO/EOC	Construct Fiber Central Office and Emergency Operations Center	-	500,000	1,500,000	-	-
1026	0044	Fiber to Veterans Park	Extend fiber from Golden Oak Elementary through Rodriguez Park to Veterans Park	-	-	-	-	-
1030	GE00003	ERP	Replace the City's ERP software	-	-	-	-	-
1032	0022	City Hall Addition	City Hall office addition	-	-	-	-	-
1033	ED00001	Alliance Site	Development of site for Alliance project and lease.	-	-	-	-	-
1035	0023	Bus Barn Acquisition	Acquire bus barn property from Richland School District for Police Department parking expansion.	-	250,000	-	-	-
2009	PF00002	CDBG Pool	General Fund Share					
		Shafter Pool	Shafter Aquatic Center reconstruction		95,000	100,000	1,900,000	-
				7,519,472	2,019,350	2,900,000	2,950,000	50,000
Funding Source: Rail Operations Fund								
1021	0039	Rail Cross Dock Facility	Loading dock and facility improvements at City rail facility	-	-	-	-	-
				-	-	-	-	-
Funding Source: Grants								
1015	0035	Transit Charging Facility	4 bay Electric Vehicle Charging Station.	-	-	-	-	-
		CDBG Pool	Community pool improvements					
1007	ST00002	7th Std Widening to I-5 Environ. Work.	Environmental Review for 7th Std. Road from Santa Fe Way to I-5	1,760,000	-	-	-	-
				1,760,000	-	-	-	-
				9,279,472	2,019,350	2,900,000	2,950,000	50,000

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Park & Recreation Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2017-2018 Actual	2018-2019 Actual	2019-2020 Budgeted	2019-2020 10 Mo Actual	2019-2020 Projection	2020-2021 Budget
Funding Source: General Fund									
		Veterans Park -							
2005	0215	Memorial	Memorial at Veterans Park	-	20,087	-		-	
2010	PK000XX	Walker/Mannel Park	New park site at the triangle of Walker & Mannel (Court/Skate)	-		750,000	-	-	-
2011	0230	Veterans Hall	Construct a new veterans hall	-		-		-	
				-	20,087	750,000	-	-	-
Funding Source: Grants									
2001	0215	Veterans Park	Construction Of A Neighborhood Park. Grants funds were matched with local impact fees and general funds.	-		-		-	
2006	PK000XX	Mannel Park	Playground redesign and new play structures.	128,980		750,000	-	-	-
2007	0227	Rodriguez Park	Playground redesign and new play structures.	128,980		-		-	
2008	PL00002	Kirschenmann Park	Facility upgrade	-	7,682	17,318	-	17,318	-
				257,960	7,682	767,318	-	17,318	-
				257,960	27,769	1,517,318	-	17,318	-

**CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Park & Recreation Capital Projects**

Project Accounting Number	Account Code	Project Title	Project Description	2021-2022 Estimated	2022-2023 Estimated	2023-2024 Estimated	2024-2025 Estimated
Funding Source: General Fund							
		Veterans Park -					
2005	0215	Memorial	Memorial at Veterans Park	-	-	-	-
2010	PK000XX	Walker/Mannel Park	New park site at the triangle of Walker & Mannel (Court/Skate)	750,000	-	-	-
2011	0230	Veterans Hall	Construct a new veterans hall	-	2,500,000	-	-
				750,000	2,500,000	-	-
Funding Source: Grants							
2001	0215	Veterans Park	Construction Of A Neighborhood Park. Grants funds were matched with local impact fees and general funds.	-	-	-	-
2006	PK000XX	Mannel Park	Playground redesign and new play structures.	1,000,000	-	-	-
2007	0227	Rodriguez Park	Playground redesign and new play structures.	-	-	-	-
2008	PL00002	Kirschenmann Park	Facility upgrade	-	-	-	-
				1,000,000	-	-	-
				<u>1,750,000</u>	<u>2,500,000</u>	<u>-</u>	<u>-</u>

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Streets and Roads Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2017-2018 Actual	2018-2019 Actual	2019-2020 Budgeted	2019-2020 10 Mo Actual	2019-2020 Projection
Funding Source: General Fund								
3025	0365	Express Avenue	Express Ave. extension to Driver Road	582,169		-		-
3026	0366	Driver Road	Driver Rd. extension from Express to the Rail Spur	86,643		-		-
				668,812	-	-	-	-
Funding Source: Transit Development Act (TDA)								
3003	ST00004	Curbs, Gutters & Sidewalks	Various Locations As Required. Safe Walkways For Richland School	-	7,606	95,394	-	-
3005	0320	Steet Overlays	Various Street Projects-Article 8	-		-		-
3006	ST00005	Alleys	Various Alley Repaving-Article 8	232	122,647	177,121	76,186	76,186
3008	ST00006	Pavement Sealing	Various Locations Article 8	115,440	47,948	546,612	100,037	320,555
3031	ST00011	ADA Street & Sidewalks	ADA improvements to streets and sidewalks per DAC Plan	-	20,300	187,123	125,306	125,306
3032	ST00023	Street Striping	Locations As Needed	71,486	74,145	168,870	168,635	168,635
				187,158	272,646	1,175,119	470,165	690,682
Funding Source: Gas Tax								
3018	0358	James Street	James Street reconstruction	26,884	63,571	-		-
		2014-2015 Residential Street Projects						
3022	0362	Residential Street Projects	Overlays of various residential streets	878	845,872	-		-
3030	0369	E. Ash Widening	Widen E. Ash to full width plus curb, gutter, and sidewalk	30,438		-		-
3028	0367	Zerker Shoulder Residential Road	Zerker Rd. shoulder stabilization project	546,834		-		-
3043	ST00021	Reconstruction	(TBD)	-		500,000	-	-
				605,034	909,443	500,000	-	-
Funding Source: Road Maintenance & Rehabilitation (RMRA) (SB1)								
3029	0368	Shoulder Stabilization	Los Angeles Shoulder Stabilization	16,700	227,217	-		-
3037	ST00015	Munzer St. - N. Shafter to N. Wall.	Residential road and sidewalk grind, repair, and seal	-	6,943	154,789	241,903	-
3038	ST00016	Pine St. - State Ave. to Blake Ave.	Residential road and sidewalk grind, repair, and seal	-	396	96,107	235,937	-
3039	ST00017	Poso Ave. - N. Shafter to N. Wall	Residential road and sidewalk grind, repair, and seal	-	177	49,961	68,991	-
3040	ST00018	345 Calloway St.	Sidewalk repair and installation	-		4,950	-	-
3044	ST00020	Zerker Rd. Sealing	Sealing and paritial reconstruction of Zerker from 7th Std to Lerdo	-		500,000	67,671	500,000
				16,700	234,733	805,807	614,501	500,000
Funding Source: Traffic Impact Fees								
3021	0361	Zachary/Fanucchi Intersection Improvements	Widen Intersection and Install New Traffic Signal	-		-		-
3041	0379	7th Std. Traffic Signal	New traffic signal at 7th Standard Road and West Beltway	-		500,000		500,000
3042	ST00019	Lerdo/Zerker Traffic Signal	Modification and relocation of North-East portion of signal.	-	44,336	500,000	40,062	-
				-	44,336	1,000,000	40,062	500,000

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Streets and Roads Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2020-2021 Budget	2021-2022 Estimated	2022-2023 Estimated	2023-2024 Estimated	2024-2025 Estimated
Funding Source: General Fund								
3025	0365	Express Avenue	Express Ave. extension to Driver Road		-	-	-	-
3026	0366	Driver Road	Driver Rd. extension from Express to the Rail Spur		-	-	-	-
				-	-	-	-	-
Funding Source: Transit Development Act (TDA)								
3003	ST00004	Curbs, Gutters & Sidewalks	Various Locations As Required. Safe Walkways For Richland School	25,000	25,000	25,000	25,000	25,000
3005	0320	Steet Overlays	Various Street Projects-Article 8		-	-	-	-
3006	ST00005	Alleys	Various Alley Repaving-Article 8	100,000	100,000	100,000	100,000	100,000
3008	ST00006	Pavement Sealing	Various Locations Article 8	100,037	100,000	200,000	200,000	200,000
3031	ST00011	ADA Street & Sidewalks	ADA improvements to streets and sidewalks per DAC Plan	50,000	50,000	50,000	50,000	50,000
3032	ST00023	Street Striping	Locations As Needed	100,000	100,000	100,000	100,000	100,000
				375,037	375,000	475,000	475,000	475,000
Funding Source: Gas Tax								
3018	0358	James Street	James Street reconstruction 2014-2015		-	-	-	-
3022	0362	Residential Street Projects	Overlays of various residential streets		-	-	-	-
3030	0369	E. Ash Widening	Widen E. Ash to full width plus curb, gutter, and sidewalk		-	-	-	-
3028	0367	Zerker Shoulder Residential Road	Zerker Rd. shoulder stabilization project		-	-	-	-
3043	ST00021	Reconstruction	(TBD)	500,000	500,000	500,000	500,000	500,000
				500,000	500,000	500,000	500,000	500,000
Funding Source: Road Maintenance & Rehabilitation (RMRA) (SB1)								
3029	0368	Shoulder Stabilization	Los Angeles Shoulder Stabilization		-	-	-	-
3037	ST00015	Munzer St. - N. Shafter to N. Wall.	Residential road and sidewalk grind, repair, and seal	-	-	-	-	-
3038	ST00016	Pine St. - State Ave. to Blake Ave.	Residential road and sidewalk grind, repair, and seal	-	-	-	-	-
3039	ST00017	Poso Ave. - N. Shafter to N. Wall	Residential road and sidewalk grind, repair, and seal	-	-	-	-	-
3040	ST00018	345 Calloway St.	Sidewalk repair and installation	-	-	-	-	-
3044	ST00020	Zerker Rd. Sealing	Sealing and paritial reconstruction of Zerker from 7th Std to Lerdo	394,471	100,000	100,000	100,000	-
				394,471	100,000	100,000	100,000	-
Funding Source: Traffic Impact Fees								
3021	0361	Zachary/Fanucchi Intersection Improvements	Widen Intersection and Install New Traffic Signal		-	-	-	-
3041	0379	7th Std. Traffic Signal	New traffic signal at 7th Standard Road and West Beltway		-	-	-	-
3042	ST00019	Lerdo/Zerker Traffic Signal	Modification and relocation of North-East portion of signal.		-	-	-	-
				-	-	-	-	-

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Streets and Roads Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2017-2018 Actual	2018-2019 Actual	2019-2020 Budgeted	2019-2020 10 Mo Actual	2019-2020 Projection
Funding Source: Traffic Safety Fees								
3002	ST00003	Pedestrian Street Striping	Pedestrian Area Striping	71,486		45,500	-	45,500
				71,486	-	45,500	-	45,500
Funding Source: Grants								
3023	0363	Tulare Avenue Street Improvements (FTIP)		-		2,000	-	350,000
3024	ST00009	Shafter Job Center Access Improvements	Paramount Logistics Center and City of Shafter BNSF Rail Facility access improvements (RDA) w/ additional funding from Traffic Impct Fund	34,260	2,148,868	2,416,873	205,558	2,416,873
3027	0345	Street Improvements	Gecko Street Improvements	-		-		-
3033	ST00012	Lerdo Hwy Guardrail	Lerdo Highway Median Guardrail installation. (FTIP with TDA Match)	18,550		1,211,450	1,075	-
3034	0372	Beech / Lerdo Intersection	Reconstruct Intersection at Beech Ave. and Lerdo Highway (FTIP with TDA Match)	-		-		-
3035	0373	Lerdo Hwy Median Replacement	Remove and replace landscaped medians in Lerdo Highway between Mannel and Beech (CDBG with TDA Match)	20,086	412,220	-		-
3036	0374	Beech Ave Improvements (Phases I & II)	Reconstruct Beech Avenue fro Lerdo Hwy to Tulare Ave.	480,738	462,254	-		-
	ST00027	Highway 43 Roundabout Project@ Santa Fe Way	Roundabout on Highway 43 (FTIP and TDA)				1,500,000	
3018	ST00007	James Street	James Street reconstruction (FTIP with Gas Tax Match)	-		759,545	753,469	759,545
				553,634	3,023,342	4,389,867	2,460,101	3,526,418
				<u>2,102,824</u>	<u>4,484,500</u>	<u>7,916,293</u>	<u>3,584,829</u>	<u>5,262,600</u>

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Streets and Roads Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2020-2021 Budget	2021-2022 Estimated	2022-2023 Estimated	2023-2024 Estimated	2024-2025 Estimated
Funding Source: Traffic Safety Fees								
3002	ST00003	Pedestrian Street Striping	Pedestrian Area Striping	100,000	100,000	100,000	100,000	100,000
				100,000	100,000	100,000	100,000	100,000
Funding Source: Grants								
3023	0363	Tulare Avenue Street Improvements (FTIP)		-	-	-	-	-
3024	ST00009	Shafter Job Center Access Improvements	Paramount Logistics Center and City of Shafter BNSF Rail Facility access improvements (RDA) w/ additional funding from Traffic Impct Fund	1,000,000	-	-	-	-
3027	0345	Street Improvements	Gecko Street Improvements		-	-	-	-
3033	ST00012	Lerdo Hwy Guardrail	Lerdo Highway Median Guardrail installation. (FTIP with TDA Match)	-	-	-	-	-
3034	0372	Beech / Lerdo Intersection	Reconstruct Intersection at Beech Ave. and Lerdo Highway (FTIP with TDA Match)		-	-	-	-
3035	0373	Lerdo Hwy Median Replacement	Remove and replace landscaped medians in Lerdo Highway between Mannel and Beech (CDBG with TDA Match)		-	-	-	-
3036	0374	Beech Ave Improvements (Phases I & II)	Reconstruct Beech Avenue fro Lerdo Hwy to Tulare Ave.		-	-	-	-
	ST00027	Highway 43 Roundabout Project@ Santa Fe Way	Roundabout on Highway 43 (FTIP and TDA)	1,500,000				
3018	ST00007	James Street	James Street reconstruction (FTIP with Gas Tax Match)	1,407,202	-	-	-	-
				3,907,202	-	-	-	-
				<u>5,276,710</u>	<u>1,075,000</u>	<u>1,175,000</u>	<u>1,175,000</u>	<u>1,075,000</u>

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Water Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2018-2019 Actual	2019-2020 Budgeted	2019-2020 10 Mo Actual	2019-2020 Projection	2020-2021 Budget
Funding Source: General Fund								
5610	0620	Airport Water Line	Replacement of the Airport Water Distribution Line	-	-	-	-	-
Funding Source: Water Enterprise Fund								
5626	WA00013	Water System Well	Well Head Treatment Program	33,461	528,597	9,771	200,000	508,449
5617	WA00007	Water System Well & Tank	Meter Retrofit Program	129,201	1,212,378	127,912	150,000	1,075,459
5606	WA00003	Controls	Well And Tank Maintenance	30	82,163	17,200	17,200	84,741
5604	WA00001	Well Repairs	Major Well Or Casing Repairs	29,004	320,435	165,363	320,435	169,483
5605	WA00002	Water Tank	Misc Improvements At Water Tanks	24,301	836,863	60,418	86,437	741,217
5614	WA00005	SCADA	Design and Construct Supervisory Control and Data Acquisition	83,240	31,118	1,010	1,010	58,355
5625	WA00012	Water Mains	General Water Main Replacement	105,581	135,306	88,272	100,000	112,989
				404,818	3,146,860	469,946	875,082	2,750,693
Funding Source: Water Impact Fees				-	-	-	-	-
Funding Source: Grants				-	-	-	-	-
Funding Source: TCP Settlement Proceeds								
					TCP Funds Fully Expended in 2018-1		TCP Funds Fully Expended in 201	
5602	0601	Water System Well	Well Head Treatment Program	-	-	-	-	-
5612	0634	Well 16 development	Development of a new well, Well 16 with TCP treatment	-	-	-	-	-
5613	0635	Well 18	Development of a new well, Well 18 with TCP treatment	25,111	-	-	-	-
5624	WA00011	Well 20 development	Well 20 Drilling and Dev.	375,225	1,269,200	1,269,200	-	-
5622	WA00015	Well 21 development	Well 21 Drilling and Dev.	-	657,548	657,548	2,750	654,798
5616	0639	Well 11/17 carbon	Carbon Vessels (4) - Well 11/17	328,729	-	-	-	-
5618	WA00008	Well 12 carbon	Carbon Vessels (2) - Well 12	3,075	886,247	1,381	1,381	884,866
5619	0643	Well 16 carbon	Carbon Vessels (2) - Well 16	877,053	-	-	-	-
5620	WA00010	Well 18 carbon	Carbon Vessels (2) - Well 18	837,618	-	-	-	-
5623	WA00014	Well 20 carbon	Carbon Vessels (2) - Well 20	9,582	458,281	458,281	-	-
5621	0645	Well 21 carbon	Carbon Vessels (2) - Well 21	-	-	-	-	-
				2,456,393	3,271,276	2,386,410	4,131	1,539,664
				<u>2,861,211</u>	<u>6,418,136</u>	<u>2,856,356</u>	<u>879,213</u>	<u>4,290,357</u>

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Water Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2021-2022 Estimated	2022-2023 Estimated	2023-2024 Estimated	2024-2025 Estimated
Funding Source: General Fund							
5610	0620	Airport Water Line	Replacement of the Airport Water Distribution Line	-	-	-	-
Funding Source: Water Enterprise Fund							
5626	WA00013	Water System Well	Well Head Treatment Program	524,211	600,513	619,129	640,000
5617	WA00007	Water System Well & Tank	Meter Retrofit Program	56,494	58,246	60,051	61,913
5606	WA00003	Controls	Well And Tank Maintenance	87,368	90,077	92,869	96,000
5604	WA00001	Well Repairs	Major Well Or Casing Repairs	174,737	180,154	185,739	192,000
5605	WA00002	Water Tank	Misc Improvements At Water Tanks	229,480	480,410	123,826	128,000
5614	WA00005	SCADA	Design and Construct Supervisory Control and Data Acquisition	29,123	30,026	30,956	32,000
5625	WA00012	Water Mains	General Water Main Replacement	116,491	120,103	123,826	128,000
				1,217,905	1,559,527	1,236,396	1,277,913
Funding Source: Water Impact Fees							
Funding Source: Grants							
Funding Source: TCP Settlement Proceeds				8-19. Future Funding From Enterprise Fund			
5602	0601	Water System Well	Well Head Treatment Program	-	-	-	-
5612	0634	Well 16 development	Development of a new well, Well 16 with TCP treatment	-	-	-	-
5613	0635	Well 18	Development of a new well, Well 18 with TCP treatment	-	-	-	-
5624	WA00011	Well 20 development	Well 20 Drilling and Dev.	-	-	-	-
5622	WA00015	Well 21 development	Well 21 Drilling and Dev.	1,129,886	-	-	-
5616	0639	Well 11/17 carbon	Carbon Vessels (4) - Well 11/17	-	-	-	-
5618	WA00008	Well 12 carbon	Carbon Vessels (2) - Well 12	-	-	-	-
5619	0643	Well 16 carbon	Carbon Vessels (2) - Well 16	-	-	-	-
5620	WA00010	Well 18 carbon	Carbon Vessels (2) - Well 18	-	-	-	-
5623	WA00014	Well 20 carbon	Carbon Vessels (2) - Well 20	-	-	-	-
5621	0645	Well 21 carbon	Carbon Vessels (2) - Well 21	451,954	-	-	-
				1,581,840	-	-	-
				2,799,745	1,559,527	1,236,396	1,277,913

**CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Wastewater Capital Projects**

Project Accounting Number	Account Code	Project Title	Project Description	2016-2017 Actual	2017-2018 Actual	2018-2019 Actual	2019-2020 Budgeted	2019-2020 10 Mo Actual	2019-2020 Projection
Funding Source: Wastewater Enterprise Fund									
5702	WW00001	Manhole Coating	Coat Existing Manholes	18,878	-	240,659	268,178	-	193,837
5708	0739	East Sewer Lateral	East Shafter Sewer Lateral	84,559	1,109,523	26,891	-	-	-
5709	WW00004	Lift Stations	Misc. Lift Stations	-	14,358	-	172,557	2,584	172,557
5710	WW00005	Pre-Treatment	City share of pretreatment cost	-	-	25,462	97,365	16,732	54,796
5711	WW00006	WTP O&M Projects	City share of O&M Projects	-	353,860	-	109,591	-	-
				<u>103,437</u>	<u>1,477,741</u>	<u>293,012</u>	<u>647,691</u>	<u>19,316</u>	<u>421,189</u>
Funding Source: Wastewater Impact Fees									
5703	0727	Lift Stations	Misc. Lift Stations	14,836	-	-	-	-	-
5707	WW00002	S/E Shafter Sewer	South East Shafter Sewer Outfall	55,073	-	61,828	3,302,340	2,812,262	3,302,340
				<u>69,909</u>	<u>-</u>	<u>61,828</u>	<u>3,302,340</u>	<u>2,812,262</u>	<u>3,302,340</u>
Funding Source: Grants									
				<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
				<u>173,346</u>	<u>1,477,741</u>	<u>354,840</u>	<u>3,950,031</u>	<u>2,831,578</u>	<u>3,723,529</u>

**CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Wastewater Capital Projects**

Project Accounting Number	Account Code	Project Title	Project Description	2020-2021 Budget	2021-2022 Estimated	2022-2023 Estimated	2023-2024 Estimated	2024-2025 Estimated
Funding Source: Wastewater Enterprise Fund								
5702	WW00001	Manhole Coating	Coat Existing Manholes	45,195	46,597	48,041	49,530	51,200
5708	0739	East Sewer Lateral	East Shafter Sewer Lateral	-	-	-	-	-
5709	WW00004	Lift Stations	Misc. Lift Stations	84,741	87,368	90,077	92,869	96,000
5710	WW00005	Pre-Treatment	City share of pretreatment cost	56,494	58,246	60,051	61,913	64,000
5711	WW00006	WTP O&M Projects	City share of O&M Projects	112,989	116,491	120,103	123,826	128,000
				<u>299,420</u>	<u>308,702</u>	<u>318,272</u>	<u>328,138</u>	<u>339,200</u>
Funding Source: Wastewater Impact Fees								
5703	0727	Lift Stations	Misc. Lift Stations		-	-	-	-
5707	WW00002	S/E Shafter Sewer	South East Shafter Sewer Outfall	100,000 100,000	-	-	-	-
Funding Source: Grants								
				-	-	-	-	-
				<u>399,420</u>	<u>308,702</u>	<u>318,272</u>	<u>328,138</u>	<u>339,200</u>

CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Refuse Capital Projects

Project Accounting Number	Account Code	Project Title	Project Description	2016-2017 Actual	2017-2018 Actual	2018-2019 Actual	2019-2020 Budgeted	2019-2020 10 Mo Actual	2019-2020 Projection
Funding Source: Refuse Enterprise Fund									
5801	0802	Containers	Purchase Of Refuse Containers	16,596	12,590	20,869	32,877	-	32,877
5802	0805	Recycle equipment	Purchase Recycling Equipment	27,638	-	-	-	-	-
				44,234	12,590	20,869	32,877	-	32,877
Funding Source: Refuse Impact Fees				-	-	-	-	-	-
Funding Source: Grants				-	-	-	-	-	-
				44,234	12,590	20,869	32,877	-	32,877

**CITY OF SHAFTER
CAPITAL IMPROVEMENT PROGRAM
Refuse Capital Projects**

Project Accounting Number	Account Code	Project Title	Project Description	2020-2021 Budget	2021-2022 Estimated	2022-2023 Estimated	2023-2024 Estimated	2024-2025 Estimated
Funding Source: Refuse Enterprise Fund								
5801	0802	Containers	Purchase Of Refuse Containers	33,897	34,947	36,031	37,148	38,262
5802	0805	Recycle equipment	Purchase Recycling Equipment	-	-	-	-	-
				<u>33,897</u>	<u>33,897</u>	<u>34,947</u>	<u>36,031</u>	<u>37,148</u>
Funding Source: Refuse Impact Fees								
				-	-	-	-	-
Funding Source: Grants								
				-	-	-	-	-
				<u>33,897</u>	<u>33,897</u>	<u>34,947</u>	<u>36,031</u>	<u>37,148</u>